Acct #/Name	2023 Budget	Notable Changes for 2023 1st Hearing	Notable Changes for 2023 2 nd Hearing
		6% Cost of Living Adjustment	Budget Cuts from First Proposal:
			 Total Operating Budget
			cuts/deferments \$183,853. Operating
			budget increase down to 6%
			 6% Cost of Living Adjustment
			Decreased to 4.6%
			• \$67,665 in salary cuts
			• Estimate of \$24,800 in health
			insurance costs shifted to employees in 2023.
			 Merit Increases cut. Longevity remains
			 Adjustments in salary decreased
			Personnel related lines such as taxes,
			retirement life and disability by a total of \$37,646.
			 Select Board Donations removed (\$750)
			• Commercial Street Historical Exhibit removed (\$7,500)
			• Legal Books and Updates removed (\$2,000)
			 Contribution to Old Home Day
			fireworks removed (\$7,000)
			Town Beautification contribution
			removed (\$750)
			Deferred Capital Reserve Contributions:
			• Fire Truck \$15,000
			• Public Works Building \$25,000

			 Town Wide Safety Equipment \$15,000 (Cut Completely) Construction Debris Land Closure \$8,000 Fire Station \$50,000
4130 Executive	\$199,967 – Increase of 5% or \$9,835. Cut \$9,855	COLA Adjustment for staff and Board. Step increase for Town Administrator. Code Enforcement Officer expense increased 10% or \$500 due to 2022 actuals and projected need. Asst to the Administrator position decreased from 25% to 5% resulting in an \$8,666 decrease. Reduced Contracted Services & Agreements \$500. Computer Licenses, Software & Hardware has a proposed \$10,300 increase due to upgrading computers to Microsoft 365 subscriptions. This also includes 11 Adobe Pro subscriptions. IT Labor increase of \$7,000 due to upgrades to software on all computers. Equipment Non Computer increased to replace 2 Town Clerk printers in 2023. Office supplies increasing due to inflation.	Select Board donations completely removed. Record shredding removed from Contracted Service and Agreements. Made cuts to Dues, Equipment, Equipment Maintenance, Meetings and Travel, and Office Supplies. Cuts to salaries.
4140 Town Clerk/Elections	\$102,057 - Decrease of 4% or \$4,520. Cut \$3,539	Decrease of 27% in overtime based on expected need. Moderator and Supervisors line decreased 44% based on number of elections. TC Printing and Town Reports reduced 41% based on quote. Vital Records and Town Historian reduced.	Cuts to salaries.
4150 Financial Administration	\$100,910 - Increase of 7% or	Assistant line added in for a full year's salary. Position was not budgeted for total year as position was open for the beginning	Cuts to salaries and Meetings and Travel.

	\$6,981. Cut \$3,694	of 2022. Meetings and Travel increased to allow for both staff members within the department to participate in trainings and events. Office supplies for department were broken out of Executive budget and put within the department. Increase in Miscellaneous expenses to account for employee & volunteer events.	
4151 Tax Collector	\$79,351 - Increase of 3% or \$2,119. Cut \$3,534	Equipment and Software decreased 9% based on current costs. Lien Expenses reduced 31% based on 2022 actuals. Meetings and Travel was adjusted to ensure all employees in the department attend trainings.	Cuts to salaries.
4152 Assessing	\$93,467 - Increase of 21% or \$16,225. Cut \$1,983	Staffing merit & labor distribution changes, moved mapping into Kiosk.	Cuts to salaries and Intent to Cuts.
4153 Legal Expenses	\$50,000 - Increase of 11% or \$5,000. Cut \$2,000	Town Counsel increased by \$5,000 based upon 2022 actuals. There is a new expense line for legal book purchases/updates which was previously paid from the Town Counsel expense line.	Removed budget for Legal Books and Updates.
4155 Personnel Administration	\$1,056,278 - Increase of 15% or \$138,156. Cut \$53,088	Staff salary adjustments increased taxes, retirement, vacation buyouts and insurance budget lines. 11.7% increase in health insurance rates, employee contribution doubled from 5% to 10%. Plan changes and addition of employees also played a role in health insurance increase. New line in 2023 for employee dental insurance.	Cuts to salaries. Adjustments in salary decreased Personnel related lines such as taxes, retirement life and disability by a total of \$37,646. Reduced Health Insurance and Dental by prorating portion for position that is open. Reduced Meetings & Travel, Policies and Procedures, Group Training and Miscellaneous to remove for a holiday party.

4191 Planning	\$135,432 -	Merit & labor distribution changes, 1 year	Cuts to salaries and Overtime line removed.
& Community	Decrease of	payment holiday for Imtek due to 3 year	Cuts to Applicants Advertising, Meetings &
Development	1% or \$848.	contact, encumbered funds for 4191555 &	Travel, and Office Equipment & Service
	Cut \$6,215	Grant with InvestNH, normally \$7,500-	Agreements.
	, , , , , , , , , , , , , , , , , , , ,	10,000 for ZO & Planning.	8
4193	\$1,700 - No	No Change	No Change
Agricultural	Change	_	-
Commission	_		
4194 Town	\$205,040 -	Increase due anticipated 77% increase in	Cuts to salaries, Tax Deeded Properties,
Buildings	Increase of	electricity and 3.2% increase in natural gas.	Radio Maintenance, Vehicle Maintenance,
	1% or	The department was able to offset some of	and Tools & Equipment.
	\$2,113. Cut	this cost by reducing expenses in wages, tax	
	\$14,469	deeded properties and contracts and service	
		agreements. As a note of interest, the 3	
		unused, unoccupied buildings, 1913 Library,	
		Torrent Bldg. and Town Hall have a total	
		2023 maintenance budget of \$13,900. In	
		addition, the 1913 Library had repair work	
		done last year for an additional \$9,000, and	
		the Torrent Bldg. had a new roof at a cost of	
		\$32,000.	
4195	\$3,000 - No	No Change	No Change
Cemeteries	Change		
4196 Property	\$50,706 -	9% overall increase from 2022. Shows as a	No Change
Liability	Increase of	30% increase due to a decrease in our	
Insurance	30% or	payment holiday amount to offset 2023.	
	\$11,685.00		
4199 Other	\$0– Was a	Contingency will remain the same at	Contingency remains at \$33,000.
General	new line.	\$33,000. This amount comes from the	Commercial Street Historical Exhibit
Government	Completely	Unassigned Fund Balance. New expense line	deferred.
	Cut.	per the CIP for a Commercial St Historical	
		Exhibit which will add \$7,500 to the budget	
		for 2023 and 2024.	

4210 Police	\$760,448 -	Cola, Longevity and step increases for staff.	Cuts to salaries and Police Cruiser
Department	Increase of	Added a new officer position in 2022 which	Maintenance.
	\$13% or	was funded by ARPA money. The 2023	
	\$86,636. Cut	budget reflects a whole year's salary for this	
	\$21,557	new position. Computer expenses increased	
		due to the annual costs associated with body	
		cameras and in-car technology.	
4215	\$250,192 -	This reflects an 8% overall increase from last	No Change
Ambulance	Increase of	year. This increase is due to market	
	8% or	adjustments pay scales and the Federal	
	\$18,532	COLA of 8.7%.	
4220 Fire	\$207,417 -	11% decrease to hose appliance maintenance	Cuts to Radio Maintenance, Utilities,
Department	Decrease of	as ARPA money was used to purchase	Training and EMS Expenses.
	1% or	equipment. 24% decrease to turnout gear as	
	\$2,000. Cut	there is less to replace in 2023. Utilities are	
	\$3,815	increased based on a 77% estimated	
		increase. 100% increase in EMS expenses as	
		\$500 was left off last year's budget by	
		mistake. Money moved around in budget	
		lines where needed that show increases and	
		decreases.	
4240 Life	\$2,100 -	Decreased based on need	Reduced Life Safety Officer line.
Safety Officer	Decrease of		
•	42% or		
	\$1,500. Cut		
	\$1,000		
4290	\$11,946-	Meetings and Travel line increased to budget	Cuts to salaries.
Emergency	Decrease of	for a recording secretary for meetings.	
Management	23% or	Telephone budget line was removed.	
	\$3,268. Cut	Emergency Operations Plan and Hazard	
	\$53	Mitigation update paid for by grant funding.	

4312	\$580,264 -	Longevity increases, cola and step increases.	Cuts to salaries and Overtime.
Highways &	Decrease of	Decrease in road resurfacing and offsetting	
Streets	3 % or	the decrease with the one time extra payout	
	\$19,090. Cut	from the Highway Block Grant funds from	
	\$18,388	the State of NH	
4316 Street	\$36,000 -	Increase in electric due to Unitil projections.	No Change
Lighting	Increase of		
	50% or		
	\$12,000.		
4319 Other	\$5,800 - No	No Change	No Change
Highways &	change		
Streets			
4324 Solid	\$257,819 -	Increase from \$74.70 to \$85.00 per ton for	Cuts to salaries and Overtime.
Waste	Increase of	tipping fees, electric energy increases	
Disposal	9% or	projected. Solid Waste Equipment decreased	
	\$21,966. Cut	55% due to need.	
	\$3,104		
4325 Solid	\$17,000 -	Decrease in Landfill Covering &	No Change
Waste Cleanup	Decrease of	Maintenance for the construction and	
	26% or	demolition landfill.	
	\$6,000		
4329 Other	\$90,420 -	Increased per Underwood Engineer's sewer	No Change
Sanitation	Increase of	rate study and Select Board vote to amend	
	61% or	the General Fund contribution for City of	
	\$34,420	Concord costs.	
4410 Health	\$9,053 -	Staff merit & labor distribution changes,	Cuts to Salaries, Meetings & Travel, Office
Department	Increase of	Health Remediation expense line for	Supplies, and Pest Control. Removed Health
	1% or \$73.	\$10,000 added for future corrective actions	Remediation line.
	Cut \$11,074	required by Board of Health.	
4441	\$65,413 -	The General Assistance line was increased in	Cuts to salaries and Overtime. Removed
Community	Increase of	order to build the budget line back up that	\$7,500 from Welfare Assistance which could
Services	16% or	was decreased in 2022. The budget line was	be covered by a grant the department
Administration		decreased in 2022 as it was funded by ARPA	received.

	\$9,037. Cut \$9,412	money. 2023 will reflect an increase to begin to bring the account back up to \$45,000 over the next two years.		
4520 Parks & Recreation	\$33,208 - Increase of 19% or \$5,205. Cut \$5,208	COLA increases. Kearsten O'Brien removed stipend and added 10% of salary in the budget. 2023 Rates will be \$150 per child and \$300 per family prior to May 15th annually. After May 15th Annually the rates will be \$200.00 per child and \$400.00 per family. There will be a \$5.00 T-Shirt Fee per camper.	Cuts to salaries and Overtime. Decreased Civic Program Support.	
4550 Public Library	\$107,156 - Increase of 1% or \$553. Cut \$700	Budget adjusted to show decrease in materials, dues, technology and salaries. Increase due to estimated utility increase.	Reduced utility expenses based on new information.	
4583831 Old Home Day	\$0 Cut out completely	Based on request made by the OHD Committee	Cut out completely	
4583803 Town Beautification	\$0 Cut out completely	Reduced per Select Board vote.	Cut out completely	
4611 Conservation Commission	\$2,200 - No Change	No Change	No Change	
4651 Economic Development	\$2,250 - No Change	No Change	No Change	
4700 Debt Service	\$96,674 - Decrease of 36% or \$96,674	Municipal Office Building bond expired in 2022. Budget line includes current sewer bond that expires in 2031. Also includes a budget of \$2,000 for tax anticipation note interest as recommended by DRA, and an interest free loan for the insulation of the Municipal Office building for \$851.91 a month for 36 months.	No Change	